

Scottish Paediatric Epilepsy Network

Communication Strategy

Prepared by Carsten Mandt Version 1 March 2018

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Document control

A communication strategy is a document, which changes and develops as the work of the network progresses. It is recommended that a system of document control be used to keep track of previous versions.

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1. **Purpose**

1.1. Introduction

The Network Communication and Engagement Strategy is intended to describe how the Scottish Paediatric Epilepsy Network (SPEN) intends to ensure that all its stakeholders are kept informed and have a voice in the network. It was developed in conjunction with the steering group with input from the wider network.

This Communication Strategy gives consideration to **who** the network communicates with (i.e. who its stakeholders are) and it identifies what the content of SPEN communication with these groups of people is (i.e. what the network's key messages are).

1.2. Background

SPEN was established

- to promote the delivery of high quality care to children and adolescents with epilepsy in Scotland
- to be patient centred and support delivery of seamless care between organisations and professional groups involved in epilepsy care
- to contribute to the setting of standards for epilepsy care and to audit the care provided
- to promote equity of services for all children and young people with epilepsy wherever they live in Scotland

Effective communication with its wide range of professional and patient, carer and family stakeholders is essential to ensuring the success of the work of SPEN. This communication strategy is intended to give a clear guide to who those stakeholders are and how the network will communicate and engage with them.

1.3. Governance

This strategy was developed with input from the wider network and the SPEN Steering Group. The strategy will be managed by the SPEN Programme Manager, and governed through the SPEN Lead Clinician and the SPEN Steering Group. Core responsibilities are as follows:

Programme Manager – Mr Carsten Mandt

- Manage the delivery of the Communication Strategy
- Develop communication material as per the Communication Strategy
- Provide communication support and advice where necessary
- Seek communication support and advice from the NSS Communication Team where necessary
- Evaluation of SPEN communications
- Provide updates on Communication Strategy progress to the Steering Group.

Clinical Lead - Dr Krishnaraya Kamath Tallur

- Tasks as per the Communication Plan
- Final approval on all communication materials

Steering Group and Advisory Board

- Consultation on the Communication and Engagement Strategy
- Final approval of the strategy

1.4. Communication objective(s)

- Ensure that clinicians, planners and managers with an interest in paediatric epilepsy care are informed about the network, and progress against its workplan
- Engage with clinicians, patients/carers/families, patient groups and voluntary sector organisations to establish a dialogue about priority issues for children's epilepsy services and how SPEN can help to address these
- Promote consistency in the delivery of safe and effective paediatric epilepsy services across Scotland
- Provide updates to NHS National Specialist and Screening Services Division as commissioners of the network
- Inform the wider NHS and other external stakeholders (e.g. Scottish Government or the voluntary sector) of SPEN and its key achievements
- Communication of key issues and challenges facing paediatric epilepsy services through appropriate channels

1.5. Communication deliverables

- An up-to-date, relevant website for SPEN members, patients, their families and wider stakeholders
- A quarterly newsletter to provide succinct updates on developments within SPEN and forthcoming events
- Up-to-date email distribution lists
- SPEN work plans and regular updates throughout the network planning cycle (i.e. financial year)
- Mid-year and annual reports
- Patient engagement initiatives, e.g. patient involvement events or surveys
- An annual SPEN Members Day to discuss network progress and identify strategic priorities for the following year's work plan
- Stakeholder surveys to ensure appropriate level of engagement

2. **Stakeholders**

A detailed stakeholder map is included in Appendix 1. The list below gives the main stakeholder groups that have been identified as pertinent to the work of SPEN:

- Children/young people with epilepsy and their families and carers
- Third sector organisations
- Clinical staff delivering care to children with epilepsy:
 - Paediatric Neurologists
 - Paediatricians with Expertise in Epilepsy
 - General Paediatricians
 - Epilepsy Specialist Nurses
 - Acute and community pharmacists
 - Paediatric Dietitians
 - Neuropsychologists and Psychologists
 - Neuroradiologists
 - Neurophysiologists
 - Neurosurgeons
 - o GPs
- **National Commissioners**
 - National Specialist and Screening Services Directorate (NSD)
 - NPPPRG / NSSC
- Local and Regional NHS Organisations

- Health Board Managers and Planners
- Regional Planning
- **Integrated Joint Boards**
- **Local Authorities**
 - Schools and nurseries
 - Education departments
- Scottish Government Health and Social Care Directorate

3. **Communication Channels**

SPEN will use a number of communication channels as listed below.

- SPEN website: http://www.spen.scot.nhs.uk
- Electronic mailing lists
- Face to face meetings (network meetings, members day, focus groups)
- Quarterly SPEN newsletter (distributed by email and via the SPEN website)
- Patient / family / stakeholder engagement events
- Education events
- Print media (e.g. patient information leaflets, posters, cards etc)
- Surveys

Key Areas

4.1. Equality & Diversity

The network is committed to improving equality of access to paediatric epilepsy services in Scotland. A brief equality & diversity impact assessment has been carried out, and implementing this strategy was not considered to have any detrimental impact on particular groups protected by equality and diversity legislation.

4.2. Branding

National networks, in terms of governance, are subject to NHS Scotland, rather than NSS branding requirements. All SPEN communication will comply with the NHSScotland Identikit and use the NHS Scotland logo.

4.3. Evaluation

Evaluation of the effectiveness of SPEN communications will be done through a variety of methods, including:

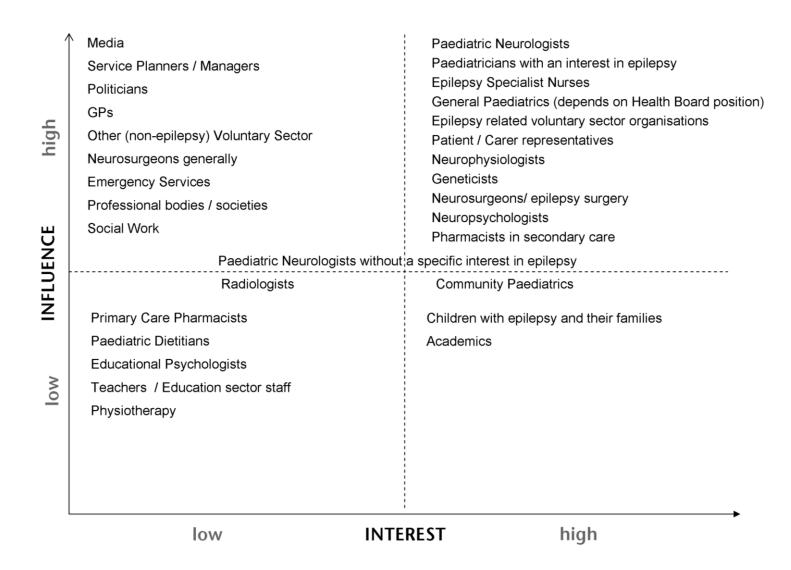
- Evaluation surveys e.g. feedback on events from network members
- Direct communication with network members
- Steering Group ratification and review
- Website statistics these will be collated and assessed by the Programme Support Officer and Programme Manager bi-annually. This will be shared with the Lead Clinician and form part of the next annual review.

5. **Action Plan**

Appendix 2 lists the routine communication and engagement actions that have been identified for SPEN.

Additional specific actions on communication and engagement may be agreed. These will be included in the SPEN annual work plan, which is developed by the Steering Group with input from network stakeholders, and ratified by the SPEN Advisory Board. The most up-todate work plan is available from the network office.

Appendix 1: Stakeholder Map



Appendix 2: Communication Plan

Communication Details						
Key messages	In/ Out	From	То	Method	Frequency	
	Communications Out	Network Office	Network stakeholders	Email SPEN website Family Days – as part of patient education Via 3 rd Sector	Every 3- 5 years to refresh network strategic plan— Use opportunity to remind people of network	
Purpose and vision of the Network/ Long		Steering Group / Advisory Board	Clinical colleagues, local managers Patient & Families	Face-to-face Local team meetings E-mail	Every 3- 5 years to refresh network strategic plan	
term aims and objectives	Communications In	Network stakeholders	Network Office Steering group/ working group members	Members Day Family Days Word of mouth Website/ SPEN E- mail/ Surveys/ 3 rd sector organisations social media	Every 3- 5 years to refresh network strategic plan	
		Network Office	Network stakeholders	Email SPEN Newsletter SPEN website	Annually (Q4 to collect ideas for next year and Q1 to share agreed work plan)	
Development of	Communications	Steering Group / Advisory Board	Clinical colleagues / local managers	Face to face Local team meetings Email	Annually (Q4 to collect ideas for next year and Q1 to share agreed work plan)	
workplan	Out	3 rd sector partners	Patients/families	Face to face Email Social media	Annually (Q4 to collect ideas for next year and Q1 to share agreed work plan)	
		Network stakeholders	Local colleagues	Face to face Local team meetings Email	Annually (Q4 to collect ideas for next year and Q1 to share	

					agreed work plan)
		Clinical Leads for	Local colleagues	Face to face	Annually (Q4 to
		paediatrics in each area		Email	collect ideas for next
				Child Health Regional	year and Q1 to share
		Cto oning a Crosses /	Naturali Office	Planning Groups	agreed work plan)
		Steering Group /	Network Office	Face to face Email	Annually (Q4 to collect ideas for next
		Advisory Board		Network members	year and Q1 to share
				day	agreed work plan)
				day	agreed work plan)
		Network stakeholders	Local representatives on	Face to face	Ad hoc – minimum
		(incl. 3 rd sector partners)	Steering Group /	Email	annually
	Communications		Advisory Board or	SPEN education days	
	In		Network Office	Network Members	
			- rd	Day	
		Patients/families	3 rd sector partners	Face to face	Annually
			Local clinicians	Email CDEN websits	
			Network Office	SPEN website Family days	
				Focus groups	
				Social media	
		Network Office	Steering Group	Steering group	Quarterly
	Communications Out			meetings	
		Steering group	Clinical community	Local discussion/	Ad hoc
		Natural, office	Nieture de etaleale al deue	MDTs	O conto alco
	Out	Network office	Network stakeholders	Newsletter	Quarterly
Progress		Network Office	Commissioners (NSD)	Mid year/ annual	31 st May
against the				report	31 st October
workplan		Commissioners (NSD)	Steering group	Annual performance review	Annually
	Communications	Steering group		Steering group	Quarterly
	In			meetings	
	""	Sub-groups/ Working groups	Steering group	Chairs report	Quarterly
		Network Office	Steering Group /	SPEN newsletter	Ad hoc – minimum
Service	Communications	INCLIMOIN OILICE	Advisory Board	SPEN newsietter	quarterly
			Advisory Dodru	OI FIN MEDSILE	quarterry

development	Out		Network stakeholders	Social media	
aims and progress		Steering Group / Advisory Board	Local clinicians / managers	Face to face Local team meetings Email	Ad hoc
	Communications In	Local services	Network Office	Email Face to face	Ad hoc
New developments in diagnosis,	Communications Out	Network Office	Steering Group / Advisory Board Network stakeholders	SPEN newsletter SPEN website Email Social media	Ad hoc – minimum quarterly
treatment and management of epilepsy	Communications In	Network stakeholders Steering Group / Advisory Board	Network office	Email Face to face	Ad hoc
	Communications Out	Network Office	Network stakeholders (incl. 3 rd sector)	Email (including potential cascade via education offices or HB directors) SPEN newsletter SPEN website Social media Posters / flyers	Ad hoc – minimum quarterly
Educational	Out	Network Office	Potential sponsors (for SPEN events)	Email	Ad hoc
opportunities about epilepsy		Network stakeholders	Local colleagues Patients/families	Email Face to face Posters/flyers in clinic	Ad hoc
		Network Office	Royal Colleges	CPD Application	Ad hoc
	Communications In	Relevant organisations (e.g. NES, BPNA or RCPCH)	Network office (can be via network stakeholders)	Email Posters/flyers	Ad hoc
		Network stakeholders	Network Office	Email Face to face	Ad hoc
Provision of	Communications	Network Office	Scottish Government / MSPs / MPs (via NHS	Email	Ad hoc

expert clinical advice about epilepsy (excludes	Out	Network Office	NSS channels) SMC Other NHS bodies Network clinicians	Email	Ad hoc
advice about individual cases)	Communications In	Scottish Government / MSPs / MPs (via NHS NSS channels) SMC Other NHS bodies	Network Office (can be formal enquiries via NHS NSS)	Email	Ad hoc
		Clinicians	Network Office	Email	Ad hoc
		Patients / families / 3 rd sector	Network Office	Email	Ad hoc
		Network Office	Network Stakeholders	Email SPEN newsletter SPEN website	Ad hoc
		Paediatric Neurologists in Network	Clinical colleagues	Emails Face to face Meetings Relevant local HB infrastructure e.g. clinical gov/ intranet	Ad hoc
Protocols/ Guidelines/ Pathways for epilepsy	Communications Out	General Paediatricians (SPIEG)	Other Paediatricians and local colleagues	Emails Face to face Department meetings Local education events Relevant local HB infrastructure e.g. clinical gov/ intranet Guideline folders in wards	Ad hoc
		Epilepsy Specialist Nurses	Nursing colleagues	Emails Face to face Department meetings Local education events	Ad hoc

				Relevant local HB infrastructure e.g. clinical gov/ intranet Guideline folders in wards	
		Local epilepsy services	Local GPs	Email Letter	Ad hoc
	Communications In	Clinicians in network	Network Office	Email At meetings	Ad hoc